

#### SEC FORM - I-ACGR

#### INTEGRATED ANNUAL CORPORATE GOVERNANCE REPORT

#### **GENERAL INSTRUCTIONS**

#### A. Use of Form I-ACGR

This SEC Form shall be used as a tool to disclose Publicly-Listed Companies' compliance/non-compliance with the recommendations provided under the Code of Corporate Governance for Publicly-Listed Companies, which follows the "comply or explain" approach, and for harmonizing the corporate governance reportorial requirements of the SEC and the Philippine Stock Exchange (PSE).

#### **B.** Preparation of Report

These general instructions are not to be filed with the report. The report shall contain the numbers and captions of all items.

The I-ACGR has four columns, arranged as follows:

RECOMMENDED CG	COMPLIANT/	ADDITIONAL	EXPLANATION
PRACTICE/POLICY	NON-	INFORMATION	
	COMPLIANT		
Contains CG Practices/ Policies,	The company	The company	The PLCs shall <b>provide</b>
labelled as follows:	shall <b>indicate</b>	shall provide	the explanations for
	compliance or	additional	any non-compliance,
(1) "Recommendations" -	non-	information to	pursuant to the "comply
derived from the CG Code	compliance	support their	or explain" approach.
for PLCs;	with the	compliance	
(2) "Supplement to	recommended	with the	Please note that the
Recommendation" -	practice.	recommended	explanation given should
derived from the PSE CG		CG practice	describe the non-
Guidelines for Listed			compliance and include
Companies;			how the overall
(3) "Additional			Principle being
Recommendations" - CG			recommended is still
Practices not found in the CG			being achieved by the
Code for PLCs and PSE CG			company.
Guidelines but are expected			Ψ(N) . A 1 1 1 1 1 1
already of PLCs; and			*"Not Applicable" or "None" shall not be
(4) "Optional Recommendation" -			
practices taken from the ASEAN Corporate			sufficient explanation
Governance Scorecard			
*Items under (1) - (3) must be			
answered/disclosed by the			
PLCs following the "comply or			
explain" approach. Answering			
of items under (4) are left to			
the discretion of PLCs.			

### C. Signature and Filing of the Report

- a. Three (3) copies of a fully accomplished I-ACGR shall be filed with the Main Office of the Commission on or before May 30 of the following year for every year that the company remains listed in the PSE:
- b. At least one (1) complete copy of the I-ACGR shall be duly notarized and shall bear <u>original and</u> <u>manual</u> signatures
- c. The I-ACGR shall be signed under oath by: (1) Chairman of the Board; (2) Chief Executive Officer or President; (3) All Independent Directors; (4) Compliance Officer; and (5) Corporate Secretary.
- d. The I-ACGR shall cover all relevant information from January to December of the given year.
- e. All reports shall comply with the full disclosure requirements of the Securities Regulation Code.



## **SEC FORM – I-ACGR**

# INTEGRATED ANNUAL CORPORATE GOVERNANCE REPORT

1.	For the fiscal year ended 31 December 2020	
2.	SEC Identification Number PW00000216	3. BIR Tax Identification No. <b>000-164-009-000</b>
4.	Exact name of issuer as specified in its charter N	IABUHAY VINYL CORPORATION
5.	Philippines Province, Country or other jurisdiction of incorporation or organization	6. (SEC Use Only) Industry Classification Code:
7.	3 <sup>rd</sup> Floor Philamlife Building, 126 L.P. Leviste Salcedo Village, Makati City Address of principal office	St., Postal Code
8.	(632) 88178971 Issuer's telephone number, including area code	
9.	N/A Former name former address and former fiscal	year if changed since last report

<u> </u>	INTEGRATED ANNUAL CORPORATE GOVERNANCE REPORT		
	COMPLIANT/ NON- COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION
	The Board's Gov	ernance Responsibilities	
Principle 1: The company should be headed by competitiveness and profitability in a manner costakeholders.	a competent, v	vorking board to foster the long- term suc	
Recommendation 1.1			
<ol> <li>Board is composed of directors with collective working knowledge, experience or expertise that is relevant to the company's industry/sector.</li> </ol>	Compliant	The Company's directors are nominated and elected based on their professional experience, expertise, and relevant trainings.	
<ol><li>Board has an appropriate mix of competence and expertise.</li></ol>	Compliant	Links / References:  1. 2020 Definitive Information	
<ol> <li>Directors remain qualified for their positions individually and collectively to enable them to fulfill their roles and responsibilities and respond to the needs of the organization.</li> </ol>	Compliant	Statement, See pages 6, 14-16: http://www.mvc.com.ph/wp- content/uploads/2020/05/Definitive- Information-Statement-for-Annual- Meeting-of-Stockholders-on-June-18- 2020-with-record-date-of-May-20- 2020 v1.pdf	
		<ol> <li>New Manual on Corporate Governance, See Item II(2):         http://www.mvc.com.ph/wp-content/uploads/2017/11/New-Manual-on-Corporate-Governance.pdf     </li> <li>Amended By-laws, See Articles III and IV: <a href="http://www.mvc.com.ph/wp-content/uploads/2017/07/MVCs-Articles-of-Incorporation-and-By-">http://www.mvc.com.ph/wp-content/uploads/2017/07/MVCs-Articles-of-Incorporation-and-By-</a></li> </ol>	

Recommendation 1.2		
Board is composed of a majority of non-executive directors.	Compliant	The Company's Board of Directors is composed of seven (7) directors and majority of the members the Board are non-executive directors.  Links / References:  1. Y2019 Annual Report (SEC 17-A), See pages 16-19:     http://www.mvc.com.ph/wpcontent/uploads/2020/04/2019-Annual-Report.pdf  2. Results of the Y2020 Annual Stockholders' Meeting and Organizational Meeting:     http://www.mvc.com.ph/wpcontent/uploads/2020/07/Results-of-Organizational-Meeting-of-Board-of-Directors-18June2020.pdf

Recommendation 1.3			
Company provides in its Board Charter and Manual on Corporate Governance a policy on training of directors.	Compliant	Directors are required to attend a seminar on corporate governance to be conducted by a duly recognized private or government institute.  Links / References:  1. New Manual on Corporate Governance, See Item IV, Page 18:  http://www.mvc.com.ph/wp-content/uploads/2017/11/New-Manual-on-Corporate-Governance.pdf	
<ol><li>Company has an orientation program for first time directors.</li></ol>	Compliant		
3. Company has relevant annual continuing training for all directors.	Compliant		

Recommendation 1.4			
Board has a policy on board diversity.	Compliant	The Board is composed of six (6) male directors and one (1) female director. All directors have diverse educational, business and professional backgrounds.  Links / References:  1. 2020 Definitive Information Statement, See pages 6, 14-16: http://www.mvc.com.ph/wp- content/uploads/2020/05/Definitive- Information-Statement-for-Annual- Meeting-of-Stockholders-on-June-18- 2020-with-record-date-of-May-20- 2020 v1.pdf  2. New Manual on Corporate Governance, See Item II(2), (2.1.1.1): http://www.mvc.com.ph/wp- content/uploads/2017/11/New- Manual-on-Corporate-Governance.pdf	
Optional: Recommendation 1.4			
<ol> <li>Company has a policy on and discloses measurable objectives for implementing its board diversity and reports on progress in achieving its objectives.</li> </ol>			

Recommendation 1.5			
Board is assisted by a Corporate Secretary.	Compliant	The Board of Directors is assisted by its Corporate Secretary, Atty. Ma. Melva E. Valdez, who is not a member of the Board of Directors. The professional and academic background of Atty. Valdez is in the 2020 Definitive Information Statement.  The duties and responsibilities of the Corporate Secretary are in the Bylaws and New Manual on Corporate Governance.  Links / References:  1. 2020 Definitive Information Statement, See Annex A, Page 14:  http://www.mvc.com.ph/wp- content/uploads/2020/05/Definitive- Information-Statement-for-Annual- Meeting-of-Stockholders-on-June-18- 2020-with-record-date-of-May-20- 2020 v1.pdf  2. Articles of Incorporation & By- laws, See Article V, Section 5: http://www.mvc.com.ph/wp- content/uploads/2017/07/MVCs- Articles-of-Incorporation-and-By- Laws.pdf	

2.	Corporate Secretary is a separate individual from the Compliance Officer.	Non- Compliant		The Corporate Secretary is a lawyer with vast corporate experience who efficiently performs the functions of a Compliance Officer and ably guides the board of directors with its compliances. Additionally, the Company clearly defined the distinct roles of the Corporate Secretary and the Compliance Officer in its New Manual on Corporate Governance.
3.	Corporate Secretary is not a member of the Board of Directors.	Compliant	3. New Manual on Corporate Governance, See Item II(B)(1), Item II(2)(2.2):  http://www.mvc.com.ph/wp- content/uploads/2017/11/New- Manual-on-Corporate- Governance.pdf	
4.	Corporate Secretary attends training/s on corporate governance.	Non- Compliant		Corporate secretary did not attend a corporate governance seminar in 2020 due to limited number of seminars available.

Optio	onal: Recommendation 1.5			
	Corporate Secretary distributes materials			
	or board meetings at least five business lays before scheduled meeting.			
	ommendation 1.6			
1. B	oard is assisted by a Compliance Officer.	Compliant	The Board of Directors is assisted by	
V w	Compliance Officer has a rank of Senior fice President or an equivalent position with adequate stature and authority in the corporation.	Non- Compliant	its Compliance Officer, Atty. Ma. Melva E. Valdez, who is not a member of the Board of Directors The professional and academic background of Atty. Valdez is in the 2020 Definitive Information Statement. The duties and responsibilities of the Compliance Officer is detailed in the New Manual on Corporate Governance.	The current Compliance Officer is a lawyer with a vast corporate experience and is capable of providing the required guidance to the Corporation on its compliance with applicable laws, rules and regulations. Additionally, the Company clearly defined the distinct roles of the Corporate Secretary and the Compliance Officer in its New Manual on Corporate Governance.
			Links / References:  1. New Manual on Corporate	
	Compliance Officer is not a member of ne board.	Compliant	Governance, See Item II(1):  http://www.mvc.com.ph/wp- content/uploads/2017/11/New- Manual-on-Corporate-Governance.pdf  2. Results of the Organizational Meeting: http://www.mvc.com.ph/wp- content/uploads/2020/07/Results-of- Organizational-Meeting-of-Board-of- Directors-18June2020.pdf	

4. Compliance Officer attends training/s on corporate governance.  Principle 2: The fiduciary roles, responsibilities an other legal pronouncements and guidelines sho			
Recommendation 2.1	dia de cleany m	ade ki lowi i 10 dii dilectors as well as 10 si	ocki lolders di la offier stakeriolders.
Directors act on a fully informed basis, in good faith, with due diligence and care, and in the best interest of the company.	Compliant	The members of the Board of Directors are mandated to act in a manner characterized by transparency, accountability, and fairness. Directors are to exercise leadership, prudence, and integrity.  Links / References:  1. New Manual on Corporate Governance, See Item II(2),2.1.2: http://www.mvc.com.ph/wp- content/uploads/2017/11/New- Manual-on-Corporate- Governance.pdf	

Recommendation 2.2		
Board oversees the development, review and approval of the company's business objectives and strategy.	Compliant	The Board of Directors regularly meets in order to oversee the development of the Company's business, including its objectives and strategies. It is the responsibility of the directors to monitor the implementation of strategies in order to sustain the Company's long term viability and strength.  Links / References:  1. New Manual on Corporate Governance, See Item II(2),2,1,3: http://www.mvc.com.ph/wp- content/uploads/2017/11/New- Manual-on-Corporate-
<ol> <li>Board oversees and monitors the implementation of the company's business objectives and strategy.</li> </ol>	Compliant	Governance.pdf

Supplement to Recommendation 2.2		
Board has a clearly defined and updated vision, mission and core values.	Compliant	The Company's mission and vision is in its Code of Business Conduct. The same is published in the Company website.  Links / References:  1. Code of Business Conduct:
		http://www.mvc.com.ph/wp- content/uploads/2018/03/MVC-Code- of-Business-Conduct.pdf
		2. Mission and Vision:  http://www.mvc.com.ph/about- us/mission-vision/

2. Board has a strategy execution process that facilitates effective management performance and is attuned to the company's business environment, and culture.  2. Board has a strategy execution process that facilitates effective management performance and is attuned to the company's business environment, and culture.	Compliant	The Board of Directors regularly receives reports from relevant executive officers and employees on all relevant aspects of the Company's business and operations. These regular reports assist the Board in ensuring that the Company's business objectives and strategies are implemented and properly monitored.	
		Links / References:  1. Code of Business Conduct:     http://www.mvc.com.ph/wp-     content/uploads/2018/03/MVC-     Code-of-Business-Conduct.pdf  2. Mission and Vision:     http://www.mvc.com.ph/about-     us/mission-vision/	

Recommendation 2.3		
Board is headed by a competent and qualified Chairperson.  In the second s	Compliant	The Board of Directors is headed by its Chairman, Mr. Takahiro Machiba. The professional and academic background of Mr. Takahiro Machiba is in the 2020 Definitive Information Statement. The duties and responsibilities of the Chairman is detailed in the By-laws and New Manual on Corporate Governance. Links / References:  1. 2020 Definitive Information Statement, See Annex "A", Page 14: http://www.mvc.com.ph/wp- content/uploads/2020/05/Definitiv e-Information-Statement-for- Annual-Meeting-of-Stockholders- on-June-18-2020-with-record-date- of-May-20-2020 v1.pdf  2. Articles of Incorporation & By- laws, See Article V, Section 2: http://www.mvc.com.ph/wp- content/uploads/2017/07/MVCs- Articles-of-Incorporation-and-By- Laws.pdf

		3. New Manual on Corporate Governance, See Item II(B)(1), Item II(2)(2.2): http://www.mvc.com.ph/wp- content/uploads/2017/11/New- Manual-on-Corporate- Governance.pdf	
Recommendation 2.4			
Board ensures and adopts an effective succession planning program for directors, key officers and management.	Compliant	The Nominations Committee screens yearly and shortlists all candidates nominated as members of the Board of Directors.	
Board adopts a policy on the retirement for directors and key officers.	Compliant	Links / References:  1. New Manual on Corporate Governance, See Item II(2)(2.1.7.2.1): http://www.mvc.com.ph/wp- content/uploads/2017/11/New- Manual-on-Corporate- Governance.pdf  2. Code of Business Conduct: http://www.mvc.com.ph/wp- content/uploads/2018/03/MVC- Code-of-Business-Conduct.pdf	

Recomme	endation 2.5			
officer	aligns the remuneration of key so and board members with long- nterests of the company.	Compliant	It is Company policy that remuneration of the members of the Board of Directors and its key officers are aligned with the long-term	
relatio	adopts a policy specifying the nship between remuneration and mance.	Compliant	interests of the Company. Their performance is evaluated and reviewed regularly.	
or deli	ors do not participate in discussions berations involving his/her own eration.	Compliant	Links / References:  1. 2020 Definitive Information Statement, See Pages 8 and 9: http://www.mvc.com.ph/wp- content/uploads/2020/05/Definitiv e-Information-Statement-for- Annual-Meeting-of-Stockholders- on-June-18-2020-with-record-date- of-May-20-2020 v1.pdf  2. New Manual on Corporate Governance, See Item II(2)(2.1.3)(ii): http://www.mvc.com.ph/wp- content/uploads/2017/11/New- Manual-on-Corporate- Governance.pdf	

Or	otional: Recommendation 2.5				
1.	Board approves the remuneration of senior executives.				
	Company has measurable standards to align the performance-based remuneration of the executive directors and senior executives with long-term interest, such as claw back provision and deferred bonuses.				
1.	Board has a formal and transparent board nomination and election policy.	Compliant	The nomination and election process		
2.	Board nomination and election policy is disclosed in the company's Manual on Corporate Governance.	Compliant	is in the Company's By-laws and New Manual on Corporate Governance. Prior to the Annual Stockholders'		
3.	Board nomination and election policy includes how the company accepted nominations from minority shareholders.	Compliant	Meeting, all stockholders are notified of voting procedures, rights of shareholders, and the relevant information and qualifications of nominee directors.  All nominations are submitted to the Nominations Committee. The Nominations Committee screens and provides a shortlist of candidates nominated to be a member of the Board of Directors. The final list of nominees is included in the Information Statement made available to all stockholders prior to the Annual Stockholders' Meeting.		
4.	Board nomination and election policy includes how the board shortlists candidates.	Compliant		All nominations are submitted to the Nominations Committee. The	
5.	Board nomination and election policy includes an assessment of the effectiveness of the Board's processes in the nomination, election or replacement of a director.	Compliant			
6.	Board has a process for identifying the quality of directors that is aligned with the strategic direction of the company.	Compliant			

	In performing this function, the Nominations Committee considers the qualifications and disqualifications in the Securities Regulation Code, the Company's Articles of Incorporation, By-laws, and New Manual on Corporate Governance.  Links / References:  1. New Manual on Corporate Governance, See Item II(2)(2.1.7.2.1): http://www.mvc.com.ph/wpcontent/uploads/2017/11/New-Manual-on-Corporate-Governance.pdf  2. Amended By-Laws, See Section2 and 3, Article III: http://www.mvc.com.ph/wpcontent/uploads/2017/07/MVCs-Articles-of-Incorporation-and-By-Laws.pdf
Optional: Recommendation to 2.6	
Company uses professional search firms or other external sources of candidates (such as director databases set up by director or shareholder bodies) when searching for candidates to the board of directors.	

Recommendation 2.7			
Board has overall responsibility in ensuring that there is a group-wide policy and system governing related party transactions (RPTs) and other unusual or infrequently occurring transactions.	Compliant	On 13 November 2019, the Board of Directors approved the Company's Policy on Related Party Transactions, in compliance to SEC Memorandum Circular No. 10-2019.  Links / References:  1. Policy on Related Party Transactions: <a href="http://www.mvc.com.ph/wp-content/uploads/2019/10/10-24-19-%E2%80%93-Material-Related-Party-Transaction-Policy.pdf">http://www.mvc.com.ph/wp-content/uploads/2019/10/10-24-19-%E2%80%93-Material-Related-Party-Transaction-Policy.pdf</a>	

RPT policy includes appropriate review and approval of material RPTs, which guarantee fairness and transparency of the transactions.	Compliant	The Policy includes the guidelines on the review and approval of related party transactions. It includes guidelines on ensuring arm's length terms in transactions between related parties.
		Links / References:  2. Policy on Related Party Transactions: http://www.mvc.com.ph/wp- content/uploads/2019/10/10-24- 19-%E2%80%93-Material-Related- Party-Transaction-Policy.pdf  3. New Manual on Corporate
RPT policy encompasses all entities within the group, taking into account their size, structure, risk profile and complexity of operations.  Supplement to Recommendations 2.7	Compliant	Governance, See Item II(2)(2.1.3), Page 4: http://www.mvc.com.ph/wp- content/uploads/2017/11/New- Manual-on-Corporate- Governance.pdf

1. Board clearly defines the threshold for disclosure and approval of RPTs and categorizes such transactions according to those that are considered *de minimis* or transactions that need not be reported or announced, those that need to be disclosed, and those that need prior shareholder approval. The aggregate amount of RPTs within any twelve (12) month period should be considered for purposes of applying the thresholds for disclosure and approval.

### Compliant

The Company's Policy on Related Party Transactions ("RPT") defines who are considered as related parties. It includes a materiality threshold, which is ten percent (10%) of the Company's total consolidated assets based on the latest audited financial statements.

Related party transactions are reported to the Executive Committee, for its review and approval. The Audit Committee performs oversight functions. Material related party transactions must be approved by at least two-thirds (2/3) vote of the Board and majority approval by Independent Directors.

### Links / References:

- 1. New Manual on Corporate
  Governance, See Item
  II(2)(2.1.3)(i):
  http://www.mvc.com.ph/wpcontent/uploads/2017/11/NewManual-on-CorporateGovernance.pdf
- 2. Policy on Related Party Transactions:

http://www.mvc.com.ph/wpcontent/uploads/2019/10/10-24-19-%E2%80%93-Material-Related-Party-Transaction-Policy.pdf

capital stock.  Additionally, all corporate acts of the Company, including RPTs, are approved by the Board of Directors and ratified by the shareholders during the Annual Stockholders' Meeting.  Links / References:  1. 2020 Definitive Information Statement, See Part I (D) Other Matters I tem 19: http://www.mvc.com.ph/wpc.content/uploads/2020/05/Definitive.e-Information-Statement-for-Annual-Meeting-of-Stockholders-on-June-18-2020-with-record-date-of-May-20-2020 v1.pdf  2. Policy on Related Party Transactions: http://www.mvc.com.ph/wpc.content/uploads/2019/10/10-24-19-%E2%80%93-Material-Related-
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Recommendation 2.8			
Board is primarily responsible for approving the selection of Management led by the Chief Executive Officer (CEO) and the heads of the other control functions (Chief Risk Officer, Chief Compliance Officer and Chief Audit Executive).	Compliant	It is the duty and responsibility of the Board of Directors to select competent members of Management. After the Annual Stockholders' Meeting, the Board of Directors immediately held a meeting for organization, pursuant to Article V, Section 1 of the By-laws.  Links / References:  1. Results of the Organizational Meeting:     http://www.mvc.com.ph/wp-content/uploads/2020/07/Results-of-Organizational-Meeting-of-Board-of-Directors-18June2020.pdf	

2. Board is primarily responsible for assessing the performance of Management led by the Chief Executive Officer (CEO) and the heads of the other control functions (Chief Risk Officer, Chief Compliance Officer and Chief Audit Executive).	Compliant	The Board of Directors has the responsibility to assess its performance and that of its Chairman, Officers, and Committees. The Nominations Committee considers the past performance in the Company when screening nominees for election or appointment.	
		Links / References:  1. New Manual on Corporate Governance, See II(2)(2.1.3) and (2.1.4): http://www.mvc.com.ph/wp- content/uploads/2017/11/New- Manual-on-Corporate- Governance.pdf	

Recommendatio	n 2.9			
performance that ensures t performance	shes an effective management framework hat Management's is at par with the standards ard and Senior Management.	Compliant	The Company implements a formal Performance Management System which requires quarterly individual, departmental and entity level assessments.  Links / References:  1. New Manual on Corporate Governance, See II(2)(2.1.3) and (2.1.4): http://www.mvc.com.ph/wpcontent/uploads/2017/11/New-Manual-on-Corporate-	
performance that ensures t is at par with	shes an effective management framework that personnel's performance the standards set by the enior Management.	Compliant	<u>Governance.pdf</u>	

Recommendation 2.10		
2. The internal control system includes a mechanism for monitoring and managing potential conflict of interest of the Management, members and shareholders.  Output  Description:	Compliant	The Internal Audit Unit monitors and evaluates the adequacy and effectiveness of the Company's internal control system, integrity of financial reporting, and security of physical and information assets. The Board of Directors and the Executive Committee regularly receives reports from the Internal Audit Unit in order to ensure the effectiveness of the internal control in place.  Links / References:  1. Internal Audit Charter     http://www.mvc.com.ph/wpcontent/uploads/2020/06/Internal-Audit-Charter-signed MVC.pdf  2. New Manual on Corporate     Governance, See     Il(2)(2.1.3),(2.1.7.4):     http://www.mvc.com.ph/wpcontent/uploads/2017/11/New-Manual-on-Corporate-Governance.pdf

3. Board approves the Internal Audit Charter.	Compliant	The Audit Committee Charter, with includes matters related to the Internal Audit Unit, was approved by the Board of Directors.  Links / References:  1. Audit Committee Charter:     http://www.mvc.com.ph/wp-     content/uploads/2018/02/MVC-     Audit-Committee-Charter.pdf  2. Internal Audit Charter     http://www.mvc.com.ph/wp-     content/uploads/2020/06/Internal-     Audit-Charter-signed MVC.pdf
<ol> <li>Recommendation 2.11</li> <li>Board oversees that the company has in place a sound enterprise risk management (ERM) framework to effectively identify, monitor, assess and manage key business risks.</li> <li>The risk management framework guides the board in identifying units/business lines and enterprise-level risk exposures, as well as the effectiveness of risk management strategies.</li> </ol>	Compliant	The Company has a risk assessment procedure for the identification of risks, conduct of risk assessment and managing those risks within the company's appetite level through the preparation of corresponding preventive action plans.  Links / References:  1. ERM Procedures Manual http://www.mvc.com.ph/wp-content/uploads/2020/06/MVC-QP-MACO-03-21-04-IDENTIFICATION-AND-ASSESSMENT-OF-EXTERNAL-AND-INpdf

Recommendation 2.12		
Board has a Board Charter that formalizes and clearly states its roles, responsibilities and accountabilities in carrying out its fiduciary role.	Non- Compliant	The Amended By-Laws and the New Manual on Corporate Governance defines the duties, responsibilities, and accountabilities of the Board of Directors which serves as guidance for the directors, in the performance of their functions.
Board Charter serves as a guide to the directors in the performance of their functions.	Non- Compliant	Links / References:  1. New Manual on Corporate Governance, See: http://www.mvc.com.ph/wp- content/uploads/2017/11/New-Manual- on-Corporate-Governance.pdf
Board Charter is publicly available and posted on the company's website.	Non- Compliant	2. <b>By-laws</b> :  http://www.mvc.com.ph/wp- content/uploads/2017/07/MVCs-Articles- of-Incorporation-and-By-Laws.pdf

Additional Recommendation to Principle 2				
Board has a clear insider trading policy.	Compliant	The Code of Business Conduct provides the Company's policy against insider trading.  Links / References:  1. Code of Business Conduct:     http://www.mvc.com.ph/wp-     content/uploads/2018/03/MVC-     Code-of-Business-Conduct.pdf		
Optional: Principle 2				
<ol> <li>Company has a policy on granting loans to directors, either forbidding the practice or ensuring that the transaction is conducted at arm's length basis and at market rates.</li> </ol>				
Company discloses the types of decision requiring board of directors' approval.				

**Principle 3:** Board committees should be set up to the extent possible to support the effective performance of the Board's functions, particularly with respect to audit, risk management, related party transactions, and other key corporate governance concerns, such as nomination and remuneration. The composition, functions and responsibilities of all committees established should be contained in a publicly available Committee Charter.

Recommendation 3.1		
Board establishes board committees that	Compliant	The Board of Directors organized the
focus on specific board functions to aid in		following committees: the Executive
the optimal performance of its roles and		Committee, the Nominations
responsibilities.		Committee, and the Audit
		Committee. The duties and
		responsibilities of each committee
		are in the Company's New Manual
		on Corporate Governance.
		Links / References:
		1. <b>Amended By-laws,</b> See Article VI:
		http://www.mvc.com.ph/wp-
		content/uploads/2017/07/MVCs-
		Articles-of-Incorporation-and-By-
		<u>Laws.pdf</u>
		2. New Manual on Corporate
		Governance, See II(2)(2.1.7):
		http://www.mvc.com.ph/wp-
		content/uploads/2017/11/New-
		Manual-on-Corporate-Governance.pdf
		3. Results of the Organizational
		Meeting:
		http://www.mvc.com.ph/wp-
		content/uploads/2020/07/Results-of-
		Organizational-Meeting-of-Board-of-
		Directors-18June2020.pdf
		4. Code of Business Conduct:
		http://www.mvc.com.ph/wp-
		content/uploads/2018/03/MVC-Code-
		<u>of-Business-Conduct.pdf</u>

Board establishes an Audit Committee to enhance its oversight capability over the company's financial reporting, internal control system, internal and external audit processes, and compliance with applicable laws and regulations.	Compliant	It is the Audit Committee's duty to assist the Board of Directors in the performance of its oversight responsibility for financial reporting process, system of internal control, audit process, and monitoring of compliance with applicable laws, rules, and regulations.  Links / References:
		1. 2020 Definitive Information Statement, See Part I(B)Item 7 (c), pages 10 and 11: http://www.mvc.com.ph/wp- content/uploads/2020/05/Definitive- Information-Statement-for-Annual- Meeting-of-Stockholders-on-June-18- 2020-with-record-date-of-May-20- 2020 v1.pdf
		2. New Manual on Corporate Governance, See II(2)(2.1.7.4): http://www.mvc.com.ph/wp- content/uploads/2017/11/New- Manual-on-Corporate-Governance.pdf
		3. Audit Committee Charter:  http://www.mvc.com.ph/wp- content/uploads/2018/02/MVC-Audit- Committee-Charter.pdf

2. Audit Committee is composed of at least three appropriately qualified non-executive directors, the majority of whom, including the Chairman is independent.  2. Audit Committee is composed of at least three appropriately qualified non-executive directors, the majority of whom, including the Chairman is independent.	Compliant	The Audit Committee is composed of the following members:  Dr. Jose O. Juliano Mr. Takahiro Machiba Mr. Renato N. Migriño Atty. Barbara Anne C. Migallos  Links / References:  1. 2020 Definitive Information Statement, See Annex "A" and Part ((B)(tlem 7)(c): http://www.mvc.com.ph/wp- content/uploads/2020/05/Definitiv e-Information-Statement-for- Annual-Meeting-of-Stockholders- on-June-18-2020-with-record-date- of-May-20-2020 v1.pdf  2. Audit Committee Charter: http://www.mvc.com.ph/wp- content/uploads/2018/02/MVC- Audit-Committee-Charter.pdf  3. Results of the Organizational Meeting: http://www.mvc.com.ph/wp- content/uploads/2020/07/Results- of-Organizational-Meeting-of- Board-of-Directors-18June2020.pdf
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3. All the members of the committee have relevant background, knowledge, skills, and/or experience in the areas of accounting, auditing and finance.	Compliant	In the organizing the members of the Audit Committee, the members' knowledge, skills, and experience were duly considered.  Links / References:  1. 2020 Definitive Information Statement, See Annex "A" and Part I(B)(Item 7)(c): http://www.mvc.com.ph/wp-content/uploads/2020/05/Definitive-Information-Statement-for-Annual-Meeting-of-Stockholders-on-June-18-2020-with-record-date-of-May-20-2020 v1.pdf  2. Audit Committee Charter: http://www.mvc.com.ph/wp-content/uploads/2018/02/MVC-Audit-Committee-Charter.pdf  3. Results of the Organizational Meeting: http://www.mvc.com.ph/wp-content/uploads/2020/07/Results-of-Organizational-Meeting-of-Board-of-Directors-18June2020.pdf	
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The Chairman of the Audit Committee is not the Chairman of the Board or of any other committee.	Compliant	Dr. Jose O. Juliano, the Chairman of the Audit Committee, is an Independent Director and not the Chairman of the Board or any other committee.	
		Links / References:  1. Audit Committee Charter: http://www.mvc.com.ph/wp- content/uploads/2018/02/MVC- Audit-Committee-Charter.pdf  2. Results of the Organizational Meeting: http://www.mvc.com.ph/wp- content/uploads/2020/07/Results- of-Organizational-Meeting-of- Board-of-Directors-18June2020.pdf	

Supplement to Recommendation 3.2				
Audit Committee approves all non-audit services conducted by the external auditor.	Compliant	The Audit Committee has the duty to evaluate the work of the Company's External Auditor, including non-audit work, if any.  Links / References:  1. Audit Committee Charter:     http://www.mvc.com.ph/wp-     content/uploads/2018/02/MVC-     Audit-Committee-Charter.pdf		
Audit Committee conducts regular meetings and dialogues with the external audit team without anyone from management present.	Compliant	The Audit Committee regularly meets with the Company's External Auditor, SGV & Co.  Links / References:  1. Audit Committee Charter:     http://www.mvc.com.ph/wp-     content/uploads/2018/02/MVC-     Audit-Committee-Charter.pdf		

Optional: Recommendation 3.2			
Audit Committee meet at least four times during the year.	Compliant	Links / References:  1. Audit Committee Charter: http://www.mvc.com.ph/wp-	
		content/uploads/2018/02/MVC- Audit-Committee-Charter.pdf	
Audit Committee approves the appointment and removal of the internal auditor.	Compliant	Links / References:  1. Audit Committee Charter:     http://www.mvc.com.ph/wp-     content/uploads/2018/02/MVC-     Audit-Committee-Charter.pdf	

Recommendation 3.3		
Board establishes a Corporate     Governance Committee tasked to assist     the Board in the performance of its     corporate governance responsibilities,     including the functions that were formerly     assigned to a Nomination and     Remuneration Committee.	Non- Compliant	The Board of Directors is assisted on responsibilities related to good corporate governance by the Executive Committee, Nominations Committee, and the Audit Committee. Additionally, the Compliance Officer assists the Board in ensuring compliance with relevant laws,
Corporate Governance Committee is composed of at least three members, all of whom should be independent directors.	Non- Compliant	regulations, and Company policies.  Considering the size and operations of the
Chairman of the Corporate Governance Committee is an independent director.	Non- Compliant	Company, distribution among different committees the responsibilities related to good corporate governance sufficiently address the concerns of the Company  Links / References:  1. New Manual on Corporate Governance: http://www.mvc.com.ph/wp- content/uploads/2017/11/New-Manual- on-Corporate-Governance.pdf

Optional: Recommendation 3.3.		
Corporate Governance Committee meet at least twice during the year.		
Recommendation 3.4		
<ol> <li>Board establishes a separate Board Risk Oversight Committee (BROC) that should be responsible for the oversight of a company's Enterprise Risk Management system to ensure its functionality and effectiveness.</li> </ol>	Non- Compliant	The Audit Committee, as assisted by the Internal Audit Department, provides oversight over Management's activities in managing risks.
2. BROC is composed of at least three members, the majority of whom should be independent directors, including the Chairman.  Output  Description:	Non- Compliant	Considering the size, risk profile, and complexity of operations, the Audit Committee, with the assistance of the Internal Audit Unit, ensures that there is an
The Chairman of the BROC is not the Chairman of the Board or of any other committee.	Non- Compliant	effective and integrated risk management in place.
At least one member of the BROC has relevant thorough knowledge and experience on risk and risk management.	Non- Compliant	Links / References:  1. New Manual on Corporate Governance: http://www.mvc.com.ph/wp- content/uploads/2017/11/New-Manual- on-Corporate-Governance.pdf

Recommendation 3.5			
<ol> <li>Board establishes a Related Party Transactions (RPT) Committee, which is tasked with reviewing all material related party transactions of the company.</li> <li>RPT Committee is composed of at least three non-executive directors, two of whom should be independent, including the Chairman.</li> </ol>	Non- Compliant  Non- Compliant	Links / References:  1. New Manual on Corporate Governance: http://www.mvc.com.ph/wp- content/uploads/2017/11/New- Manual-on-Corporate-Governance.pdf  2. Policy on Related Party Transactions http://www.mvc.com.ph/wp- content/uploads/2019/10/10-24-19- %E2%80%93-Material-Related-Party- Transaction-Policy.pdf	The Board of Directors have overall responsibility in ensuring that all related party transactions (RPTs) are reviewed, approved and disclosed in accordance with Company's Material Related Party Transactions Policy. The Audit Committee performs oversight functions.  Considering the Company's size, risk profile, and complexity of operations, the Board of Directors and the Audit Committee can ensure that the policy on related party transactions are duly executed.
Recommendation 3.6			
All established committees have a     Committee Charter stating in plain terms     their respective purposes, memberships,     structures, operations, reporting process,     resources and other relevant information.	Non- Compliant		The Company's New Manual on Corporate Governance clearly defines the roles and accountabilities of each committee. There is no overlapping of functions and the Board of Directors effectively discharges its duties and
Committee Charters provide standards for evaluating the performance of the Committees.	Non- Compliant		responsibilities. Links / References:  1. New Manual on Corporate
Committee Charters were fully disclosed on the company's website.	Non- Compliant		Governance:  http://www.mvc.com.ph/wp- content/uploads/2017/11/New-Manual- on-Corporate-Governance.pdf

**Principle 4:** To show full commitment to the company, the directors should devote the time and attention necessary to properly and effectively perform their duties and responsibilities, including sufficient time to be familiar with the corporation's business.

#### Recommendation 4.1

 The Directors attend and actively participate in all meetings of the Board, Committees and shareholders in person or through tele-/videoconferencing conducted in accordance with the rules and regulations of the Commission.

## Compliant

It is the duty of each director to devote time and attention necessary to properly discharge his duties and responsibilities.

In the event that a director intends to attend and participate in a meeting through tele-/videoconferencing, the Company applies the guidelines consistent with SEC Memorandum Circular No. 15-2001.

#### Links / References:

- 1. New Manual on Corporate
  Governance, See II(2)(2.1.3):
  http://www.mvc.com.ph/wpcontent/uploads/2017/11/NewManual-on-CorporateGovernance.pdf
- 2. Attendance of the Members of the Board of Directors

<ol> <li>The directors review meeting materials for all Board and Committee meetings.</li> <li>The directors ask the necessary questions or seek clarifications and explanations during the Board and Committee meetings.</li> </ol>	Compliant Compliant	Directors and Committee members are provided in advance a copy of the materials to be used in an upcoming meeting. This provides Directors sufficient time to review the materials. During the meeting, Directors can raise their questions or seek clarifications and explanations.	
Recommendation 4.2  1. Non-executive directors concurrently serve	Compliant	None of the directors concurrently	
in a maximum of five publicly-listed companies to ensure that they have sufficient time to fully prepare for minutes, challenge Management's proposals/views, and oversee the long-term strategy of the company.	Compilarii	serve in a maximum of five publicly-listed companies.  Links / References:  1. 2020 Definitive Information Statement, See Annex "A": http://www.mvc.com.ph/wp- content/uploads/2020/05/Definitiv e-Information-Statement-for- Annual-Meeting-of-Stockholders- on-June-18-2020-with-record-date- of-May-20-2020 v1.pdf	

Recommendation 4.3		
The directors notify the company's board before accepting a directorship in another company.	Compliant	Directors are required yearly to update their profiles and to indicate if there is any change in directorships in other reporting companies.  Links / References:  1. 2020 Definitive Information Statement, See Annex "A": http://www.mvc.com.ph/wp- content/uploads/2020/05/Definitiv e-Information-Statement-for- Annual-Meeting-of-Stockholders- on-June-18-2020-with-record-date- of-May-20-2020 v1.pdf
Optional: Principle 4		
<ol> <li>Company does not have any executive directors who serve in more than two boards of listed companies outside of the group.</li> </ol>		
<ol><li>Company schedules board of directors' meetings before the start of the financial year.</li></ol>		

3. Board of directors meet at least six times during the year.			
4. Company requires as minimum quorum of at least 2/3 for board decisions.			
Principle 5: The board should endeavor to exerc	cise an objective	and independent judgment on all corpo	orate affairs
Recommendation 5.1			
The Board has at least 3 independent directors or such number as to constitute one-third of the board, whichever is higher.	Non- Compliant		The Company complies with the required number of independent directors prescribed by the Securities Regulation Code. The active participation by the independent directors ensures that the Board of Directors exercise independent judgement on corporate affairs and proper oversight of managerial performance.

Recommendation 5.2			
The independent directors possess all the qualifications and none of the disqualifications to hold the positions.	Compliant	The Nominations Committee screened the qualifications of the independent directors before they were elected at the Annual Stockholders' Meeting.  The Certificates of Qualification of each Independent Director was uploaded on the Company's website.  Links / References:  1. 2020 Definitive Information Statement, See Annex "A" and Certificates of Qualification: http://www.mvc.com.ph/wp- content/uploads/2020/05/Definitive- Information-Statement-for-Annual- Meeting-of-Stockholders-on-June-18- 2020-with-record-date-of-May-20- 2020 v1.pdf  2. New Manual on Corporate Governance, See Item II(2)(2.1.7.2.1): http://www.mvc.com.ph/wp- content/uploads/2017/11/New- Manual-on-Corporate-Governance.pdf	

Supplement to Recommendation 5.2			
Company has no shareholder agreements, by-laws provisions, or other arrangements that constrain the directors' ability to vote independently.	Compliant	It is Company policy that independent views of members of the Board of Directors be given due consideration. No arrangement between the Company and its directors constrain the ability of directors to vote independently.  Links / References:  1. 2020 Definitive Information Statement, See Part I(B): http://www.mvc.com.ph/wp- content/uploads/2020/05/Definitive- Information-Statement-for-Annual- Meeting-of-Stockholders-on-June-18- 2020-with-record-date-of-May-20- 2020 v1.pdf	
Recommendation 5.3			
The independent directors serve for a cumulative term of nine years (reckoned from 2012).	Compliant	The Company complies with the term limit of independent directors prescribed by SEC Memorandum Circular No. 4-2017.  Links / References:  1. New Manual on Corporate Governance, See Item II(2)(2.1.7.2.1): http://www.mvc.com.ph/wp- content/uploads/2017/11/New- Manual-on-Corporate-Governance.pdf	

<ol> <li>The company bars an independent director from serving in such capacity after the term limit of nine years.</li> <li>In the instance that the company retains an independent director in the same capacity after nine years, the board provides meritorious justification and seeks shareholders' approval during the annual shareholders' meeting.</li> </ol>	Compliant	In 2020, none of the independent directors exceeded the maximum nine (9) years term limit.	
Recommendation 5.4			
The positions of Chairman of the Board and Chief Executive Officer are held by separate individuals.	Non- Compliant		Chairman/CEO - Takahiro Machiba President/COO - Steve S.C. Pangilinan  The CEO of the Company is also the Chairman of the Board of Directors. The Executive, Audit, Nominations Committees ensure adequate checks and balances in the Company's corporate governance structure.  The COO directly manages the business operations of the Company and manages the day-to-day business affairs of the corporation; represents company in all transactions with the government/ other entities.  The CEO merely has oversight functions on the COO's duties.

The Chairman of the Board and Chief Executive Officer have clearly defined responsibilities.	Compliant	The duties and responsibilities of the Chairman are mostly to facilitate the discussions of the Board. As Chief Executive Officer, he has duties and responsibilities related mostly to the strategic direction and management of operations.  Links / References:  1. Amended By-Laws, See Sections 2,3,4, Article V: http://www.mvc.com.ph/wp-content/uploads/2017/07/MVCs-Articles-of-Incorporation-and-By-Laws.pdf	
Recommendation 5.5	1		
<ol> <li>If the Chairman of the Board is not an independent director, the board designates a lead director among the independent directors.</li> </ol>	Non- Compliant		The independent directors are independent-minded individuals and actively participates during board meetings.

Recommendation 5.6			
Directors with material interest in a transaction affecting the corporation abstain from taking part in the deliberations on the transaction.	Compliant	In 2020, no director had any material interest in a transaction affecting the Company. As such, no director abstained from taking part of deliberations.  Links / References:  1. New Manual on Corporate Governance, See Item II(2)(2.1.2): http://www.mvc.com.ph/wp- content/uploads/2017/11/New- Manual-on-Corporate- Governance.pdf	
Recommendation 5.7			
The non-executive directors (NEDs) have separate periodic meetings with the external auditor and heads of the internal audit, compliance and risk functions, without any executive present.	Non- Compliant		All directors collectively and individually have free access to and communication with the internal and external auditors, compliance officer, and other committees for any clarification they would wish to raise with them. All directors
The meetings are chaired by the lead independent director.	Non- Compliant		meet regularly and may raise any concern.
Optional: Principle 5			
None of the directors is a former CEO of the company in the past 2 years.			

		ough an assessment process. The Board should regularly carry out evaluations to esses the right mix of backgrounds and competencies.
1. Board conducts an annual self-assessment of its performance as a whole.	Compliant	The Nominations Committee considers the performance of each
The Chairman conducts a self-assessment of his performance.	Compliant	director in the previous year when it shortlists the nominees for election to the Board of Directors.
The individual members conduct a self- assessment of their performance.	Compliant	Links / References:
Each committee conducts a self- assessment of its performance.	Compliant	1. New Manual on Corporate Governance, See Item II(2)(2.1.4): http://www.mvc.com.ph/wp- content/uploads/2017/11/New- Manual-on-Corporate- Governance.pdf

5. Every three years, the assessments are supported by an external facilitator.	Compliant	It is Company policy that assessments are to be supported by an external facilitator every three years. In 2020, an external facilitator did not conduct assessments. The Company, however, will identify in the future when to conduct an assessment with an external facilitator.  Links / References:  1. New Manual on Corporate Governance, See Item II(2)(2.1.4): http://www.mvc.com.ph/wp-content/uploads/2017/11/New-Manual-on-Corporate-Governance.pdf	
Recommendation 6.2			
Board has in place a system that provides, at the minimum, criteria and process to determine the performance of the Board, individual directors and committees.	Compliant	Links / References:  1. New Manual on Corporate Governance, See Item II(B)(2)(2.1.4): http://www.mvc.com.ph/wp- content/uploads/2017/11/New- Manual-on-Corporate- Governance.pdf	

The system allows for a feedback mechanism from the shareholders.	Compliant	The Company recognizes the rights of all stockholders. Stockholder rights are discussed in Item VI of the New Manual on Corporate Governance.  For any concerns, contact details are available on the Company website.	
		Links / References:  1. Company website:     http://www.mvc.com.ph/  2. New Manual on Corporate     Governance, See Item VI:     http://www.mvc.com.ph/wp-     content/uploads/2017/11/New-     Manual-on-Corporate-     Governance.pdf	

	nd to apply high	ethical standards, taking into account the interests of all stakeholders.
1. Board adopts a Code of Business Conduct and Ethics, which provide standards for professional and ethical behavior, as well as articulate acceptable and unacceptable conduct and practices in internal and external dealings of the company.	Compliant	The Code of Business Conduct is available for download and access on the Company website. Directors, executive officers, and employees have access to the Code of Business Conduct.
The Code is properly disseminated to the Board, senior management and employees.	Compliant	Links / References:  1. Code of Business Conduct:
The Code is disclosed and made available to the public through the company website.	Compliant	http://www.mvc.com.ph/wp- content/uploads/2018/03/MVC- Code-of-Business-Conduct.pdf
Supplement to Recommendation 7.1	Cararellaret	The Course are the less as the selection of
Company has clear and stringent policies and procedures on curbing and penalizing company involvement in offering, paying and receiving bribes.	Compliant	The Company takes a stand against corrupt practices, such as, but not limited to, bribery, fraud, extortion, collusion, conflict of interest, and money laundering.  Links / References:  1. Code of Business Conduct:

Recommendation 7.2			
Board ensures the proper and efficient implementation and monitoring of compliance with the Code of Business Conduct and Ethics.  Onduct and Ethics.	Compliant	The Directors, Officers and Employees of MVC are all required to comply with the Company's Code of Business Conduct.  Links / References:  1. Code of Business Conduct:     http://www.mvc.com.ph/wp-     content/uploads/2018/03/MVC-     Code-of-Business-Conduct.pdf  2. Guidelines on Internal     Reporting System:     http://www.mvc.com.ph/wp-     content/uploads/2017/07/IRS-     Regulations-rev.01-11.15.2017.pdf	
Board ensures the proper and efficient implementation and monitoring of compliance with company internal policies.	Compliant		

#### **Disclosure and Transparency**

**Principle 8:** The company should establish corporate disclosure policies and procedures that are practical and in accordance with best practices and regulatory expectations.

# Recommendation 8.1

 Board establishes corporate disclosure policies and procedures to ensure a comprehensive, accurate, reliable and timely report to shareholders and other stakeholders that gives a fair and complete picture of a company's financial condition, results and business operations.

#### Compliant

The Company complies with disclosure requirements of the Securities Exchange Commission, the Philippine Stock Exchange, and other government agencies and regulators. All disclosures are made in a fair, timely, and accurate manner.

## Links / References:

 New Manual on Corporate Governance, See Item V: <a href="http://www.mvc.com.ph/wp-content/uploads/2017/11/New-content/uploads/201

> Manual-on-Corporate-Governance.pdf

## Supplement to Recommendations 8.1

1. Company distributes or makes available annual and quarterly consolidated reports, cash flow statements, and special audit revisions. Consolidated financial statements are published within ninety (90) days from the end of the fiscal year, while interim reports are published within forty-five (45) days from the end of the reporting period.

## Compliant

Annual Report (SEC 17-A) was filed 15 April 2020 or 105 days from the end of the reporting period as required by the SEC.

The quarterly reports (SEC 17-Q) were filed within 45 days from the end of the reporting period on the following dates:

- i. Q1 of 2020 14 May 2020
- ii. Q2 of 2020 14 August 2020
- iii. Q3 of 2020 13 November 2020

#### Links / References:

1. 2020 Definitive Information Statement:

http://www.mvc.com.ph/wp-content/uploads/2020/05/Definitive-Information-Statement-for-Annual-Meeting-of-Stockholders-on-June-18-2020-with-record-date-of-May-20-2020\_v1.pdf

- 2. Annual Report (SEC 17-A):
  - http://www.mvc.com.ph/wpcontent/uploads/2020/04/2019-Annual-Report.pdf
- 3. Quarterly Reports (SEC 17-Q): http://www.mvc.com.ph/disclosure\_ca tegory/sec-form-17-q-quarterly-report/

<ol> <li>Company discloses in its annual report the principal risks associated with the identity of the company's controlling shareholders; the degree of ownership concentration; cross-holdings among company affiliates; and any imbalances between the controlling shareholders' voting power and overall equity position in the company.</li> </ol>	Compliant	Links / References:  1. Annual Report (SEC 17-A), See Pages 9, 21-22: http://www.mvc.com.ph/wp- content/uploads/2020/04/2019- Annual-Report.pdf	
Recommendation 8.2			
<ol> <li>Company has a policy requiring all directors to disclose/report to the company any dealings in the company's shares within three business days.</li> <li>Company has a policy requiring all officers to disclose/report to the company any dealings in the company's shares within three business days.</li> </ol>	Compliant	The Company has a policy against insider trading. Additionally, directors and officers are required to notify the Corporate Secretary in the event of any changes in their shareholdings in the Company.  Links / References:  1. New Manual on Corporate Governance, See Item V(4): http://www.mvc.com.ph/wp- content/uploads/2017/11/New- Manual-on-Corporate- Governance.pdf	

Supplement to Recommendation 8.2		
Company discloses the trading of the corporation's shares by directors, officers (or persons performing similar functions) and controlling shareholders. This includes the disclosure of the company's purchase of its shares from the market (e.g. share buy-back program).	Compliant	The Company discloses monthly its Public Ownership Reports. The Corporate Secretary regularly discloses to the PSE and SEC the shareholdings of directors, management, and the top 100 shareholders.  Links / References:  1. Public Ownership Report:     http://www.mvc.com.ph/wp-     content/uploads/2021/01/Public-     Ownership-Report-as-of-December-     31-2020.pdf  2. Top 100 Shareholders:     http://www.mvc.com.ph/wp-     content/uploads/2021/01/Top-100-     Stockholders-as-of-December-31-     2020.pdf

Recommendation 8.3				
1. Board fully discloses all relevematerial information on indifference and qualifications, and assess potential conflicts of interest affect their judgment.	vidual board experience ess any		Profiles of directors and key executives are included in the Information Statement and Annual Report. Profiles include their experience and qualifications.  Links / References:  1. 2020 Definitive Information Statement, See Annex "A": http://www.mvc.com.ph/wp-content/uploads/2020/05/Definitive-Information-Statement-for-Annual-Meeting-of-Stockholders-on-June-18-2020-with-record-date-of-May-20-2020 v1.pdf	
2. Board fully discloses all releve material information on key evaluate their experience of qualifications, and assess are conflicts of interest that mig judgment.	executives to and ay potential	npliant	Links / References:  1. 2020 Definitive Information Statement, See Annex "A": http://www.mvc.com.ph/wp- content/uploads/2020/05/Definitiv e-Information-Statement-for- Annual-Meeting-of-Stockholders- on-June-18-2020-with-record-date- of-May-20-2020 v1.pdf	

Recommendo	ation 8.4			
policies ar	provides a clear disclosure of its and procedure for setting Board rion, including the level and mix ne.	Compliant	The New Manual on Corporate Governance and the Information Statement provide the policies and procedure on setting Board Remuneration.	
policies ar executive	provides a clear disclosure of its and procedure for setting remuneration, including the mix of the same.	Compliant	Links / References:  1. 2020 Definitive Information Statement: http://www.mvc.com.ph/wp- content/uploads/2020/05/Definitive- Information-Statement-for-Annual- Meeting-of-Stockholders-on-June-18- 2020-with-record-date-of-May-20- 2020 v1.pdf  2. New Manual on Corporate Governance, See Item II(2)(2.1.6.3): http://www.mvc.com.ph/wp- content/uploads/2017/11/New- Manual-on-Corporate-Governance.pdf	
an individu	discloses the remuneration on ual basis, including termination ment provisions.	Compliant	Links / References:  1. Y2019 Annual Report (SEC 17-A), See Page 20: http://www.mvc.com.ph/wp- content/uploads/2020/04/2019- Annual-Report.pdf	

Recommendation 8.5		
Company discloses its policies governing Related Party Transactions (RPTs) and other unusual or infrequently occurring transactions in their Manual on Corporate Governance.	Compliant	It is Company policy that material related party transactions are not to be undertaken on more favorable economic terms than similar transactions with non-related parties under similar circumstances.
		Links / References:  1. New Manual on Corporate Governance, See Item II(2)(2.1.3), page 4: http://www.mvc.com.ph/wp- content/uploads/2017/11/New- Manual-on-Corporate- Governance.pdf  2. Policy on Related Party Transactions http://www.mvc.com.ph/wp- content/uploads/2019/10/10-24- 19-%E2%80%93-Material-Related- Party-Transaction-Policy.pdf

Company discloses material or significant RPTs reviewed and approved during the year.	Compliant	Information on related party transactions are disclosed in the Audited Financial Report and Annual Report. Advisement report/s is/are made, as needed.	
		Links / References:  1. Y2019 Annual Report (SEC 17-A), See Page 22: <a href="http://www.mvc.com.ph/wp-content/uploads/2020/04/2019-Annual-Report.pdf">http://www.mvc.com.ph/wp-content/uploads/2020/04/2019-Annual-Report.pdf</a>	
		2. Y2019 Audited Financial Statement, See Note 23 – Related Party Transactions: <a href="http://www.mvc.com.ph/wp-content/uploads/2020/04/2019-Annual-Report.pdf">http://www.mvc.com.ph/wp-content/uploads/2020/04/2019-Annual-Report.pdf</a>	

Supplement to Recommendation 8.5			
Company requires directors to disclose their interests in transactions or any other conflict of interests.	Compliant	Directors, officers, and employees are required to disclose any interest in transactions involving the Company or any other conflict of interest. Any material transaction or relation that would result in actual or potential conflict of interest must be duly disclosed.  Links / References:  1. New Manual on Corporate Governance, See Item II(2)(2.1.2): http://www.mvc.com.ph/wp-content/uploads/2017/11/New-Manual-on-Corporate-Governance.pdf	
Optional : Recommendation 8.5			
Company discloses that RPTs are conducted in such a way to ensure that they are fair and at arms' length.			

Re	Recommendation 8.6							
1.	Company makes a full, fair, accurate and timely disclosure to the public of every material fact or event that occur, particularly on the acquisition or disposal of significant assets, which could adversely affect the viability or the interest of its shareholders and other stakeholders.	Compliant	The Company complies with the disclosure requirements of the SEC and PSE.  The Company, however, has not acquired nor disposed any significant assets in 2020.					
	Board appoints an independent party to evaluate the fairness of the transaction price on the acquisition or disposal of assets.	Compliant	There were no significant assets acquired nor disposed during the year.					
1.	Company discloses the existence, justification and details on shareholder agreements, voting trust agreements, confidentiality agreements, and such other agreements that may impact on the control, ownership, and strategic direction of the company.	Compliant	In 2020, there were no shareholders agreements, voting trust agreements, and any other agreements executed that had an impact on the control, ownership, and strategic direction of the Company.  Links / References:  1. Y2019 Annual Report (SEC 17-A), See Part IV(C)(4), Page 22:  http://www.mvc.com.ph/wpcontent/uploads/2020/04/2019-Annual-Report.pdf					

Re	Recommendation 8.7						
1.	Company's corporate governance policies, programs and procedures are contained in its Manual on Corporate Governance (MCG).	Compliant	The Company's Corporate Governance policies and programs are in its New Manual on Corporate Governance which was submitted to the SEC and PSE and also posted in				
2.	Company's MCG is submitted to the SEC and PSE.	Compliant	Company website.  Links / References:				
3.	Company's MCG is posted on its company website.	Compliant	1. New Manual on Corporate Governance: http://www.mvc.com.ph/wp- content/uploads/2017/11/New- Manual-on-Corporate- Governance.pdf				
Sup	pplement to Recommendation 8.7						
1.	Company submits to the SEC and PSE an updated MCG to disclose any changes in its corporate governance practices.	Compliant	Copy of the New Manual on Corporate Governance with SEC Stamp and the PSE Disclosure Form dated 31 May 2017  No amendment to the New Manual on Corporate Governance was made in 2020.				

Optional: Principle 8			
Does the company's Annual Report disclose the following information:		Links / References:	
a. Corporate Objectives	Compliant	1. Y2019 Annual Report (SEC 17-A),: http://www.mvc.com.ph/wp-	
b. Financial performance indicators	Compliant	content/uploads/2020/04/2019- Annual-Report.pdf	
c. Non-financial performance indicators	Compliant	a. Key Performance Indicators,	
d. Dividend Policy	Compliant	Pages 11-12; b. Management's Discussion	
e. Biographical details (at least age, academic qualifications, date of first appointment, relevant experience, and other directorships in listed companies) of all directors	Compliant	20 Part IV (B)	
f. Attendance details of each director in all directors meetings held during the year	Non- Compliant		Attendance Sheet of the Board of Directors; Attendance details of each director available in DIS.
g. Total remuneration of each member of the board of directors	Compliant		

2.	The Annual Report contains a statement confirming the company's full compliance with the Code of Corporate Governance and where there is non-compliance, identifies and explains reason for each such issue.	Compliant	The Annual Report discusses the Company's compliance with the Code of Corporate Governance.  Links / References:  1. Y2019 Annual Report (SEC 17-A),: http://www.mvc.com.ph/wp- content/uploads/2020/04/2019- Annual-Report.pdf  2. New Manual on Corporate Governance, See Part V, Pages 22-23: http://www.mvc.com.ph/wp- content/uploads/2017/11/New- Manual-on-Corporate-Governance.pdf	
3.	The Annual Report/Annual CG Report discloses that the board of directors conducted a review of the company's material controls (including operational, financial and compliance controls) and risk management systems.	Compliant	<ol> <li>Y2019 Annual Report (SEC 17-A),:         http://www.mvc.com.ph/wp-content/uploads/2020/04/2019-Annual-Report.pdf     </li> <li>New Manual on Corporate         Governance, See Part V, Pages 21-22, Item II(2)(2.1.7.4):         http://www.mvc.com.ph/wp-content/uploads/2017/11/New-Manual-on-Corporate-Governance.pdf     </li> </ol>	

4.	The Annual Report/Annual CG Report contains a statement from the board of directors or Audit Committee commenting on the adequacy of the company's internal controls/risk management systems.	Compliant	Links / References:  1. Y2019 Annual Report (SEC 17-A), Part V, Pages 22-23: http://www.mvc.com.ph/wp- content/uploads/2020/04/2019- Annual-Report.pdf  2. New Manual on Corporate Governance, See Item II(2)(2.1.7.4): http://www.mvc.com.ph/wp- content/uploads/2017/11/New- Manual-on-Corporate- Governance.pdf	
5.	The company discloses in the Annual Report the key risks to which the company is materially exposed to (i.e. financial, operational including IT, environmental, social, economic).	Compliant	Links / References:  1. Y2019 Annual Report (SEC 17-A), See Part I(A), Pages 4 - 5: http://www.mvc.com.ph/wp- content/uploads/2020/04/2019- Annual-Report.pdf	

Principle 9: The company should establish standards for the appropriate selection of an external auditor, and exercise effective oversight of the same to strengthen the external auditor's independence and enhance audit quality.

Recommendation 9.1

1. Audit Committee has a robust process for approving and recommending the appointment, reappointment, reappointment, reappointment, reappointment, reappointment, removal, and fees of External Auditors are reviewed, approved, and monitored by the Audit

Committee.

## Links / References:

3. Audit Committee Charter: http://www.mvc.com.ph/wpcontent/uploads/2018/02/MVC-Audit-Committee-Charter.pdf

removal, and f	ent, reappointment, fees of the external auditor is d by the Audit Committee, he Board and ratified by the	Compliant	2020 Arapprove external  Links / Re  1. A  h  ca  A  2. N  s	olders in attendance of the nonual Stockholder's Meeting ed the appointment of the lauditor.  eferences: Audit Committee Charter: attp://www.mvc.com.ph/wp- content/uploads/2018/02/MVC- Audit-Committee-Charter.pdf Minutes of the Annual Blockholders' Meeting: attp://www.mvc.com.ph/disclosure category/minutes-of-all-general- pr-special-stockholders-meeting/	
reasons for rem disclosed to the	the external auditor, the noval or change are e regulators and the public empany website and esures.	Compliant	removed Links / Re  1. A h cc	the External Auditor was not d nor changed.  eferences: Audit Committee Charter: attp://www.mvc.com.ph/wp- content/uploads/2018/02/MVC- Audit-Committee-Charter.pdf	

Supplement to Recommendation 9.1			
Company has a policy of rotating the lead audit partner every five years.	Compliant	It is Company policy that the External Auditor or the handling partner shall be rotated or changed every five (5) years or earlier.  Links / References:  1. Y2019 Annual Report (SEC 17-A), See Part III (B) Information on Independent Accountant and Other Related Matters (page 14): http://www.mvc.com.ph/wpcontent/uploads/2020/04/2019-Annual-Report.pdf	
Recommendation 9.2			
Audit Committee Charter includes the Audit Committee's responsibility on:      assessing the integrity and independence of external auditors;     ii. exercising effective oversight to review and monitor the external auditor's independence and objectivity; and iii. exercising effective oversight to review and monitor the effectiveness of the audit process, taking into consideration relevant Philippine professional and regulatory requirements.	Compliant	The Audit Committee Charter is available for download on the Company website.  Links / References:  1. Audit Committee Charter, See Pages 5-6: http://www.mvc.com.ph/wp-content/uploads/2018/02/MVC-Audit-Committee-Charter.pdf	

2.	Audit Committee Charter contains the Committee's responsibility on reviewing and monitoring the external auditor's suitability and effectiveness on an annual basis.	Compliant	Links / References:  1. Audit Committee Charter, See Pages 5-6: http://www.mvc.com.ph/wp- content/uploads/2018/02/MVC- Audit-Committee-Charter.pdf	
Su	pplement to Recommendations 9.2			
1.	Audit Committee ensures that the external auditor is credible, competent and has the ability to understand complex related party transactions, its counterparties, and valuations of such transactions.	Compliant	Links / References:  1. Audit Committee Charter, See Pages 5-6: http://www.mvc.com.ph/wp- content/uploads/2018/02/MVC- Audit-Committee-Charter.pdf	
2.	Audit Committee ensures that the external auditor has adequate quality control procedures.	Compliant		
Re	commendation 9.3			
1.	Company discloses the nature of non- audit services performed by its external auditor in the Annual Report to deal with the potential conflict of interest.	Compliant	Links / References:  1. Y2019 Annual Report (SEC 17-A), See Part III (B) Information on Independent Accountant and Other Related Matters (page 15): http://www.mvc.com.ph/wp-content/uploads/2020/04/2019-Annual-Report.pdf	

2. Audit Committee stays alert for any potential conflict of interest situations, given the guidelines or policies on non-audit services, which could be viewed as impairing the external auditor's objectivity.	Compliant	The Audit Committee monitors any potential conflict of interest, as part of its oversight functions.  Links / References:  1. Y2019 Annual Report (SEC 17-A), See Part III (B) Information on Independent Accountant and Other Related Matters (page 15): http://www.mvc.com.ph/wpcontent/uploads/2020/04/2019-Annual-Report.pdf	
Supplement to Recommendation 9.3     Fees paid for non-audit services do not outweigh the fees paid for audit services.	Compliant	Links / References:  1. Y2019 Annual Report (SEC 17-A), See Part III (B) Information on Independent Accountant and Other Related Matters (page 15): http://www.mvc.com.ph/wpcontent/uploads/2020/04/2019-Annual-Report.pdf	

Additional Recommendation to Principle 9			
Company's external auditor is duly accredited by the SEC under Group A category.	Compliant	The following are the relevant information on the Company's External Auditor:	
		Manolito R. Elle SEC Accreditation No. (indl) 1618-AR-1 (Group A) November 11, 2019, valid until November 10, 2022  Sycip Gorres Velayo & Co. 6760 Ayala Avenue, 1226 Makati City 8891-0307	
<ol> <li>Company's external auditor agreed to be subjected to the SEC Oversight Assurance Review (SOAR) Inspection Program conducted by the SEC's Office of the General Accountant (OGA).</li> </ol>	Compliant	Information from SGV relative to SOAR:  1. November 12 to 23, 2018 2. SGV & Co. 3. The names of the members of the engagement team were provided to the SEC during the SOAR inspection.	

**Principle 10:** The company should ensure that the material and reportable non-financial and sustainability issues are disclosed. Recommendation 10.1 1. Board has a clear and focused policy on Compliant Company website includes the disclosure of non-financial information, disclosures on non-financial with emphasis on the management of information such as our advocacies economic, environmental, social and and the different programs and governance (EESG) issues of its business. initiatives undertaken that highlights which underpin sustainability. the Company's corporate social responsibility. Links / References: 1. Corporate Social Responsibility http://www.mvc.com.ph/corporate -governance/ http://www.mvc.com.ph/newsand-events/ 2. 2020 Sustainability Report http://www.mvc.com.ph/wpcontent/uploads/2021/04/MVC-Sustainability-Report-2020 Final.pdf

2. Company adopts a globally recognized	Compliant	MVC's approach to sustainable	
standard/framework in reporting	Compilarii	development is rooted in our core	
sustainability and non-financial issues.		value of social responsibility and is	
sastali lability alla Hort-Ili lariciai issaes.		taken into consideration as we work	
		to grow the business without	
		jeopardizing the growth and welfare	
		of future generations.	
		or faidic generations.	
		Our framework for sustainable	
		development combines aspects of	
		environmental protection, general	
		health and safety, harmonious	
		community relations and employee	
		development in order to maintain	
		sustainability in our operations.	
		We take pride in protecting the	
		environment and conserving	
		resources as an essential part of	
		manufacturing and business	
		processes. As such, we have an	
		ISO14001 certified Environment	
		Management System (EMS) in our	
		production facilities that is	
		communicated, implemented and	
		improved on a regular basis.	
		MVC also continues to affirm its	
		commitment to support initiatives of	
		the UN Global Compact. As one of	
		the pioneer signatories in the	
		Philippines, MVC confirms its	
		adherence to the UN GCI principles.	

**Principle 11:** The company should maintain a comprehensive and cost-efficient communication channel for disseminating relevant information. This channel is crucial for informed decision-making by investors, stakeholders and other interested users. Recommendation 11.1 1. Company has media and analysts' Non-The Company disseminates and discloses briefings as channels of communication to Compliant material and relevant information through ensure the timely and accurate its website and disclosures to PSE and SEC. dissemination of public, material and Annual Stockholders' Meeting notice was relevant information to its shareholders published in two newspapers of general circulation via print and online formats and other investors. following SEC guidelines on ASM materials distribution. News and company events are also posted in https://www.mvc.com.ph/news-andevents/. Supplemental to Principle 11 1. Company has a website disclosing up-to-Compliant The Company disseminates and date information on the following: discloses material and relevant information through its website: a. Financial statements/reports (latest Compliant quarterly) www.mvc.com.ph b. Materials provided in briefings to Compliant analysts and media Links / References: 1. Articles of Incorporation & Byc. Downloadable annual report Compliant laws: http://www.mvc.com.ph/wpd. Notice of ASM and/or SSM Compliant content/uploads/2017/07/MVCs-Articles-of-Incorporation-and-Bye. Minutes of ASM and/or SSM Compliant Laws.pdf f. Company's Articles of Incorporation Compliant and By-Laws

Additional Recommendation to Principle 11			
Company complies with SEC-prescribed website template.	Compliant	The Company complies with the SEC-prescribed website template:  www.mvc.com.ph	
In	ternal Control Sys	stem and Risk Management Framework	
<b>Principle 12:</b> To ensure the integrity, transparent effective internal control system and enterprise			company should have a strong and
Recommendation 12.1			
Company has an adequate and effective internal control system in the conduct of its business.	Compliant	The policies are set by the Board. However, Management is primarily responsible for the design, implementation and maintenance of the internal control system of the Company. The Board, through its audit committee oversees the actions of Management and monitors the effectiveness of the internal control system in place. Recommendations are provided by Management, the Board, and/or the internal Audit Department, to address certain issues and concerns of the Company.  The Internal Audit department provides independent and objective	
		review of operational, administrative and other controls designed to add value and improve operations; evaluate and improve the effectiveness of internal controls, company processes and risk management.	

Company has an adequate and effective enterprise risk management framework in the conduct of its business.	Compliant	The Company has a risk assessment procedure for the identification of risks, conduct of risk assessment and managing those risks within the company's appetite level through the preparation of corresponding preventive action plans. Risks and controls identified are evaluated semi-annually.	
<ol> <li>Supplement to Recommendations 12.1</li> <li>Company has a formal comprehensive enterprise-wide compliance program covering compliance with laws and relevant regulations that is annually reviewed. The program includes appropriate training and awareness initiatives to facilitate understanding, acceptance and compliance with the said issuances.</li> </ol>	Compliant	The Company has a risk assessment procedure for the identification of risks, conduct of risk assessment and managing those risks within the company's appetite level through the preparation of corresponding preventive action plans. Risks and controls identified are evaluated semi-annually.	
<ol> <li>Optional: Recommendation 12.1</li> <li>Company has a governance process on IT issues including disruption, cyber security, and disaster recovery, to ensure that all key risks are identified, managed and reported to the board.</li> </ol>			

Recommendation 12.2			
1. Company has in place an independent internal audit function that provides an independent and objective assurance, and consulting services designed to add value and improve the company's operations.	Compliant	The Company has an in-house Internal Audit department that provides independent and objective review of operational, administrative and other controls designed to add value and improve operations; evaluate and improve the effectiveness of internal controls, company processes and risk management.	
Recommendation 12.3  1. Company has a qualified Chief Audit	Non-		The Company's Internal Audit Department
Executive (CAE) appointed by the Board.	compliant		is comprised of two (2) Senior Internal Auditors who are currently performing the duties and responsibilities of the Chief Audit Executive as summarized on the Internal Audit Chapter.  The Internal Auditors reports directly to the Audit Committee.
CAE oversees and is responsible for the internal audit activity of the organization, including that portion that is outsourced to a third party service provider.	Non- compliant		The Board establishes an Audit Committee to assist in the performance of its oversight responsibility the company's financial reporting, internal control system, compliance with applicable laws and regulations, and also internal and external audit processes.

3. In case of a fully outsourced internal audit activity, a qualified independent executive or senior management personnel is assigned the responsibility for managing the fully outsourced internal audit activity.	Non- compliant		The Company's Internal Audit Department is comprised of two (2) Senior Internal Auditors who are currently performing the duties and responsibilities of the Chief Audit Executive as summarized on the Internal Audit Chapter.  The Internal Auditors reports directly to the Audit Committee.
Recommendation 12.4			
Company has a separate risk management function to identify, assess and monitor key risk exposures.	Compliant	The Company has a risk assessment procedure for the identification of risks, conduct of risk assessment and managing those risks within the company's appetite level through the preparation of corresponding preventive action plans.	
Supplement to Recommendation 12.4			
Company seeks external technical support in risk management when such competence is not available internally.	Compliant	The Enterprise Risk Management (ERM) framework of the Company is currently existing and in place.  The duties and responsibilities of a BROC are performed by the Company's Audit Committee.	
Recommendation 12.5			
<ol> <li>In managing the company's Risk Management System, the company has a Chief Risk Officer (CRO), who is the ultimate champion of Enterprise Risk Management (ERM).</li> </ol>	Non- compliant		Although there is no designation of CRO in the organizational structure of the Company, the Company's Compliance Officer oversees risk management in coordination with the BOD, Committees and Management.

CRO has adequate authority, stature, resources and support to fulfill his/her responsibilities.	Non- Compliant		Although there is no designation of CRO in the organizational structure of the Company, the Company's Compliance Officer oversees risk management in coordination with the BOD, Committees and Management.
Additional Recommendation to Principle 12	T & 1	T	
Company's Chief Executive Officer and	Non-		Audit Committee conducts quarterly
Chief Audit Executive attest in writing, at	Compliant		meeting to review of the internal controls
least annually, that a sound internal audit,			and ensure sound internal audit control
control and compliance system is in place			and compliance system is in place.
and working effectively.			
		nergic Relationship with Shareholders	
Principle 13: The company should treat all share	eholders fairly and	d equitably, and also recognize, protect	and facilitate the exercise of their rights.
Recommendation 13.1			
1. Board ensures that basic shareholder rights	Compliant	The New Manual on Corporate	
are disclosed in the Manual on Corporate		Governance summarizes the basic	
Governance.		shareholder rights.	
		<u>Links / References:</u>	
		New Manual on Corporate	
		-	
	<u> </u>	Governance, See Item VI:	
2. Board ensures that basic shareholder rights	Compliant	http://www.mvc.com.ph/wp-	
are disclosed on the company's website.		content/uploads/2017/11/New-	
		Manual-on-Corporate-	
		<u>Governance.pdf</u>	

Supplement to Recommendation 13.1		
<ol> <li>Company's common share has one vote for one share.</li> <li>Board ensures that all shareholders of the</li> </ol>	Compliant	Stockholders' right to vote is discussed in the Information Statement, New Manual on Corporate Governane, and Amended By-laws.  Links / References:  1. 2020 Definitive Information
same class are treated equally with respect to voting rights, subscription rights and transfer rights.		Statement, See Part I (B), Item (4)(c), page 4: http://www.mvc.com.ph/wp- content/uploads/2020/05/Definitive- Information-Statement-for-Annual- Meeting-of-Stockholders-on-June-18- 2020-with-record-date-of-May-20- 2020 v1.pdf  2. New Manual on Corporate
		Governance, See Item VI:  http://www.mvc.com.ph/wp- content/uploads/2017/11/New- Manual-on-Corporate-Governance.pdf
Board has an effective, secure, and efficient voting system.	Compliant	3. Amended By-laws, See Section 7, Article II: http://www.mvc.com.ph/wp- content/uploads/2017/07/MVCs- Articles-of-Incorporation-and-By- Laws.pdf

4. Board has an effective shareholder voting mechanisms such as supermajority or "majority of minority" requirements to protect minority shareholders against actions of controlling shareholders.	Non- Compliant	The rights of the minority are protected under the New Manual on Corporate Governance under Item VI(1.1)  Every stockholder at every stockholders' meeting shall be entitled to one vote for each share registered in the books of the Company. In the case of election of directors, every stockholder shall be entitled to cast his vote in accordance with the provisions of the Corporation Code.
		Links / References:  1. New Manual on Corporate Governance, See Item VI(1.1): http://www.mvc.com.ph/wp- content/uploads/2017/11/New-Manual- on-Corporate-Governance.pdf

5.	Board allows shareholders to call a special shareholders' meeting and submit a proposal for consideration or agenda item at the AGM or special meeting.	Compliant	Any proposal to call a special stockholders' meeting or to include an agenda item may be submitted in writing to the Board of Directors or the Corporate Secretary and will be presented for consideration at the following meeting of the Board of Directors.  Links / References:  1. New Manual on Corporate Governance, See Item VI(1.1): http://www.mvc.com.ph/wp-content/uploads/2017/11/New-Manual-on-Corporate-Governance.pdf	
6.	Board clearly articulates and enforces policies with respect to treatment of minority shareholders.	Compliant	The New Manual on Corporate Governance recognizes the rights of minority shareholders.  Links / References:  1. New Manual on Corporate Governance, See Article VI: http://www.mvc.com.ph/wp- content/uploads/2017/11/New- Manual-on-Corporate- Governance.pdf	

Company has a transparent and specific dividend policy.	Compliant	Last 18 June 2020, the Board declared cash dividends of P0.10 per share (10%) for stockholders on record as of 16 July 2020 payable on or before 11 August 2020.  Links / References:  1. New Manual on Corporate Governance, See Article VI: http://www.mvc.com.ph/wp- content/uploads/2017/11/New- Manual-on-Corporate- Governance.pdf	
Optional: Recommendation 13.1			
Company appoints an independent party to count and/or validate the votes at the Annual Shareholders' Meeting.			
Recommendation 13.2			
<ol> <li>Board encourages active shareholder participation by sending the Notice of Annual and Special Shareholders' Meeting with sufficient and relevant information at least 28 days before the meeting.</li> </ol>	Non- Compliant		The Company sends out the materials within the time frame provided by Company By-laws and SEC regulations on alternative modes of ASM materials distribution (SEC Notice dated 20 April 2020).

Supplemental to Recommendation 13.2			
Company's Notice of Annual     Stockholders' Meeting contains the     following information:	Compliant	The Information Statement is available for download on the Company website.	
a. The profiles of directors (i.e., age, academic qualifications, date of first appointment, experience, and directorships in other listed companies)	Compliant	Links / References:  1. 2020 Definitive Information Statement, See: <a href="http://www.mvc.com.ph/wp-">http://www.mvc.com.ph/wp-</a>	
b. Auditors seeking appointment/re- appointment	Compliant	content/uploads/2020/05/Definitive- Information-Statement-for-Annual- Meeting-of-Stockholders-on-June-18- 2020-with-record-date-of-May-20- 2020 v1.pdf	
c. Proxy documents	Compliant	A sample proxy form is attached to the Notice of ASM and Y2020 Definitive Information Statement (SEC 20-IS) distributed to stockholders of record.	
Optional: Recommendation 13.2			
Company provides rationale for the agenda items for the annual stockholders meeting			
Recommendation 13.3			
<ol> <li>Board encourages active shareholder participation by making the result of the votes taken during the most recent Annual or Special Shareholders' Meeting publicly available the next working day.</li> </ol>	Compliant	The results of the Annual Stockholders' Meeting and Organizational Meeting was immediately disclosed to the PSE and SEC. On the next working day, results were publicly available on the PSE Edge.	

2. Minutes of the Annual and Special Shareholders' Meetings were available on the company website within five business days from the end of the meeting.  Output  Description:	Non- Compliant		The minutes are formally reviewed and approved by the stockholders during the following annual stockholders' meeting. Prior to the next annual stockholders meeting, copies of the draft minutes are made available to stockholder for their perusal.
Supplement to Recommendation 13.3			
Board ensures the attendance of the external auditor and other relevant individuals to answer shareholders questions during the ASM and SSM.	Compliant	Representatives of the External Auditor were present during the ASM.	
Recommendation 13.4			
Board makes available, at the option of a shareholder, an alternative dispute mechanism to resolve intra-corporate disputes in an amicable and effective manner.	Compliant	The Company accepts feedback, complaints, and queries from stockholders. Contact details of the Company are available on the Company website.  Links / References:  1. New Manual on Corporate Governance, See Item II(2)(2.1.3): http://www.mvc.com.ph/wp- content/uploads/2017/11/New- Manual-on-Corporate- Governance.pdf	

The alternative dispute mechanism is included in the company's Manual on Corporate Governance.	Compliant	The Company accepts feedback, complaints, and queries from stockholders. Contact details of the Company are available on the Company website.  Links / References:  1. New Manual on Corporate Governance, See Item II(2)(2.1.3): http://www.mvc.com.ph/wp- content/uploads/2017/11/New- Manual-on-Corporate- Governance.pdf	
Recommendation 13.5		<u> </u>	
Board establishes an Investor Relations     Office (IRO) to ensure constant     engagement with its shareholders.	Non- Compliant		The shareholders can freely access the company's website and telephone lines should they have inquiries or need
IRO is present at every shareholder's meeting.	Non- Compliant		assistance at anytime.  Considering the size and operations of the Company, and its number of stockholders, the Company is able to duly address feedback, complaints, and queries from stockholders without need to establish a separate Investor Relations Office.

Supplemental Recommendations to Principle 13				
Board avoids anti-takeover measures or similar devices that may entrench ineffective management or the existing controlling shareholder group	Compliant	The Company's stockholders are entitled to cumulative voting in the election of directors during the Annual Stockholders' Meeting.  There has been no event so far that will require the Board to act and/or avoid antitakeover measures or similar devices.		
Company has at least thirty percent (30%) public float to increase liquidity in the market.	Non- Compliant		The company's public float is at 11.99% as of 31 December 2020.  Section 3(a), Article XVIII of the PSE Rules on Minimum Public Ownership (public float) provides: "Listed companies shall, at all time, maintain a minimum percentage of listed securities held by the public of ten percent (10%) of the listed companies' issued and outstanding shares, exclusive of any treasury shares, or as such percentage that may be prescribed by the Exchange. The Exchange may impose a higher percentage effective upon receipt by the Commission of written notice of such increase. –xxx"	

Optional: Principle 13			
Company has policies and practices to encourage shareholders to engage with the company beyond the Annual Stockholders' Meeting			
Company practices secure electronic voting in absentia at the Annual Shareholders' Meeting.			
	D	uties to Stakeholders	
stakeholders' rights and/or interests are at stake their rights. Recommendation 14.1			T.p. 3.133.173 TOGISSO TOT THE VIOLATION OF
Board identifies the company's various stakeholders and promotes cooperation between them and the company in creating wealth, growth and sustainability.	Compliant	It is the duty of the Board to identify stakeholders in the community the Company operates.  Links / References:  1. New Manual on Corporate Governance, See Item VII: http://www.mvc.com.ph/wp- content/uploads/2017/11/New- Manual-on-Corporate- Governance.pdf	

Recommendation 14.2			
Board establishes clear policies and programs to provide a mechanism on the fair treatment and protection of stakeholders.  I have a mechanism on the fair treatment and protection of stakeholders.  I have a mechanism on the fair treatment and protection of stakeholders.	Compliant	The following policy are also in place to protect the interest of the Company's stakeholders:  a. Whistle-blowing Policy b. Insider Trading Policy c. Related Party Transactions Policy d. Policy and Data Relating to Health, Safety and Welfare of Employees, including company sponsored trainings  Links / References:  1. New Manual on Corporate Governance, See Item VI: http://www.mvc.com.ph/wpcontent/uploads/2017/11/New-Manual-on-Corporate-Governance.pdf	

Recommendation 14.3		
Board adopts a transparent framework and process that allow stakeholders to communicate with the company and to obtain redress for the violation of their rights.	Compliant	MVC has a formal whistle blowing policy implemented thru its Internal Reporting System.  The Company's website provides contact details for other stakeholders.  Links / References:  1. Internal Reporting System:     http://www.mvc.com.ph/wp-     content/uploads/2017/07/IRS-     Regulations-rev.01-11.15.2017.pdf  2. Company contact details:     http://www.mvc.com.ph/contact-     us/

Supplement to Pecemmendation 14.3			
Company establishes an alternative dispute resolution system so that conflicts and differences with key stakeholders is settled in a fair and expeditious manner.	Compliant	The Company accepts feedback, complaints, and queries from stockholders. Contact details of the Company are available on the Company website.  Links / References:  1. New Manual on Corporate Governance, See Item II(2)(2.1.3): http://www.mvc.com.ph/wp- content/uploads/2017/11/New- Manual-on-Corporate- Governance.pdf	
Additional Recommendations to Principle 14			
1. Company does not seek any exemption from the application of a law, rule or regulation especially when it refers to a corporate governance issue. If an exemption was sought, the company discloses the reason for such action, as well as presents the specific steps being taken to finally comply with the applicable law, rule or regulation.	Compliant	No exemption sought. The Company applied the "comply or explain" approach. The Company, as much as possible, applies the recommendations of the SEC on corporate governance matters. In the event the Company cannot fully comply with the recommendations, the Company indicated in the report the reason for non-compliance and the alternatives taken by the Company to achieve the overall principle of good corporate governance.	

Company respects intellectual property rights.	Compliant	The Company acknowledges that the date from its joint venture partners, suppliers, and customers are confidential information and their exclusive proprietary information.  Links / References:  1. Code of Business Conduct:     http://www.mvc.com.ph/wp-     content/uploads/2018/03/MVC-     Code-of-Business-Conduct.pdf
Optional: Principle 14		
Company discloses its policies and practices that address customers' welfare		
Company discloses its policies and practices that address supplier/contractor selection procedures		

**Principle 15:** A mechanism for employee participation should be developed to create a symbiotic environment, realize the company's goals and participate in its corporate governance processes.

## Recommendation 15.1

1.	Board establishes policies, programs and
	procedures that encourage employees to
	actively participate in the realization of the
	company's goals and in its governance.

## Compliant

The Company respects the dignity and worth of its employees. It recognizes the importance and contribution of its employees to the success of the Company. Participation of employees is highly encouraged for the realization of the Company's goals.

## Links / References:

1. New Manual on Corporate
Governance, See Item VIII:
http://www.mvc.com.ph/wpcontent/uploads/2017/11/NewManual-on-CorporateGovernance.pdf

Su	pplement to Recommendation 15.1			
1.	Company has a reward/compensation policy that accounts for the performance of the company beyond short-term financial measures.	Compliant  MVC's Employee Handbook The Company also implements a formal Performance Management System which requires quarterly individual, departmental and entity level	Company also implements a formal Performance Management System which requires quarterly individual, departmental and entity level assessments. It also discusses the policies and practices implemented for the health and safety of employees.	
2.	Company has policies and practices on health, safety and welfare of its employees.	Compliant		
3.	Company has policies and practices on training and development of its employees.	Compliant		

Recommendation 15.2		
Board sets the tone and makes a stand against corrupt practices by adopting an anti-corruption policy and program in its Code of Conduct.	Compliant	MVC has a formal whistle blowing policy implemented thru its Internal Reporting System.  Links / References:  1. New Manual on Corporate Governance, See Item VIII: http://www.mvc.com.ph/wp- content/uploads/2017/11/New-
		content/uploads/2017/11/New- Manual-on-Corporate- Governance.pdf
		2. Code of Business Conduct: http://www.mvc.com.ph/wp-
		content/uploads/2018/03/MVC- Code-of-Business-Conduct.pdf
		3. Internal Reporting System:  http://www.mvc.com.ph/wp- content/uploads/2017/07/IRS-  Descriptions and 01 11 15 2017 and 6
		Regulations-rev.01-11.15.2017.pdf

Board disseminates the policy and program to employees across the organization through trainings to embed them in the company's culture.	Compliant	The Audit Committee administers the Code to the Board Directors, while the Human Resources Department administers to all levels throughout the organization.
Supplement to Recommendation 15.2		
Company has clear and stringent policies and procedures on curbing and penalizing employee involvement in offering, paying and receiving bribes.	Compliant	The Company is against corrupt practices.  Links / References:  1. New Manual on Corporate Governance, See Item VIII: http://www.mvc.com.ph/wp- content/uploads/2017/11/New- Manual-on-Corporate- Governance.pdf  2. Code of Business Conduct: http://www.mvc.com.ph/wp- content/uploads/2018/03/MVC- Code-of-Business-Conduct.pdf

Recommendation 15.3		
Board establishes a suitable framework for whistleblowing that allows employees to freely communicate their concerns about illegal or unethical practices, without fear of retaliation	Compliant	MVC has a formal whistle blowing policy implemented thru its Internal Reporting System.  Links / References:  1. Internal Reporting System:
<ol> <li>Board establishes a suitable framework for whistleblowing that allows employees to have direct access to an independent member of the Board or a unit created to handle whistleblowing concerns.</li> <li>Board supervises and ensures the enforcement of the whistleblowing framework.</li> </ol>	Compliant	MVC has a formal whistle blowing policy implemented thru its Internal Reporting System.  Links / References:  1. Internal Reporting System:     http://www.mvc.com.ph/wp-     content/uploads/2017/07/IRS-     Regulations-rev.01-11.15.2017.pdf

<b>Principle 16:</b> The company should be socially responsible in all its dealings with the communities where it operates. It should ensure that its interactions serve its environment and stakeholders in a positive and progressive manner that is fully supportive of its comprehensive and balanced development.							
Recommendation 16.1							
Company recognizes and places importance on the interdependence between business and society, and promotes a mutually beneficial relationship that allows the company to grow its business, while contributing to the advancement of the society where it operates.	Compliant	MVC's approach to sustainable development is rooted in our core value of social responsibility and is taken into consideration as we work to grow the business without jeopardizing the growth and welfare of future generations.  Links / References:  1. Corporate Social Responsibility (CSR): https://www.mvc.com.ph/news-and-events/					
Optional: Principle 16							
Company ensures that its value chain is environmentally friendly or is consistent with promoting sustainable development							
2. Company exerts effort to interact positively with the communities in which it operates							
Signed this day of 2021, at, Philippines.							

TAKAHIRO MACHIBA

Chairman of the Board/CEO

STEVE S.C. PANGILINA

President/COO

JØSE O. JULIANO Independent Director

**RENATO A. MIGRIÑO** Independent Director

MA. MELVA E. VALDEZ
Compliance Officer/
Corporate Secretary

JUN 1 7 2021

**SUBSCRIBED AND SWORN TO BEFORE ME**, this \_\_\_th day of \_\_\_\_\_\_ 2021, affiants exhibited to me their Tax Identification Numbers:

## TIN

1.	Takahiro Machiba	347-150-060
2.	Steve S.C. Pangilinan	112-075-833
3.	Jose O. Juliano	908-622-761
4.	Renato A. Migrino	102-118-145
5.	Ma. Melva E. Valdez	123-493-209

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ATTY.GEORGE DAVID D. SITON

APPT. NO. M-382- UNAL DEC. 31, 2021

ROLL NO. 68402/ MCLE COMPLEACE NO. VI-0021936/3-29-2019

IBP O.R No.2275859-LIFETIME MEMBER MAY. 8, 2017

PTR No.8533058- IÁN 04, 2021- MAKAST CITY

EXECUTIVE BLDG. CENTER MAKATI AVE., COR., JUPITER ST. MAKATI ENTY